

A photograph of an outdoor restaurant setting. In the foreground, a wooden table is set with a white plate, a dark blue cup, and several glasses, including wine and beer. The background shows more tables and chairs, with a bright sun flare at the top center. The overall atmosphere is bright and airy.

LEADING GLOBAL PROTOCOLS FOR THE NEW NORMAL

HOSPITALITY

OVERARCHING OBJECTIVES & APPROACH FOR THE TRAVEL & TOURISM SECTOR

OBJECTIVES

1. Have the sector lead the definition of industry best practices as Travel & Tourism moves from crisis management to recovery
2. Put the safety, health and security of travellers and the Travel & Tourism workforce at the core of the development of global protocols. .

APPROACH

1. Ensure coherence through a coordinated, collaborative, and transparent approach, supported by medical evidence, within the Travel & Tourism sector as well as with governments and public health authorities
2. Share harmonised and consistent protocols which are outcome driven, simple and practical across destinations and countries.
3. Rebuild trust and confidence with travellers through effective communication & marketing; letting them know the protocols implemented and assurances available to keep them safe.
4. Advocate for the implementation of enabling policies to support the recovery and demand re-generation for the sector.



INTRODUCTION

With so many industry players having experienced crises, there is a wealth of information, enabling the sector to build on past experiences as we look to the future. Even in the current crisis, numerous hospitality players have adapted with agility, with some even offering hotel rooms to front-line medical personnel; in turn providing the sector with a unique set of insights.

The below suggested protocols for hospitality were compiled based on input from leading hospitality companies either directly or from their public announcements around the safe, healthy and responsible reopening of hotels to the public. The protocols also take into account World Health Organisation (WHO) guidelines. The objective is to ensure that protocols are in place across all relevant functions with an increased focus on health, safety and social distancing guidance which travellers will need and expect.

Note that these recommendations are subject to change and may be enhanced as new information about the virus becomes available. These recommendations are based on the operational characteristics of each hotel and consultation is recommended prior to implementation. It is recommended that all hotel practices follow local and national legislation and the latest guidance from public health organisations including the WHO.

For the purpose of alignment across industries within the Travel & Tourism sector, WTTC has divided the protocols in four pillars, namely:

1. **Operational and Staff Preparedness**
2. **Ensuring a Safe Experience**
3. **Rebuilding Trust & Confidence**
4. **Implementing Enabling Policies**

1. OPERATIONAL AND STAFF PREPAREDNESS

As the hospitality industry and establishments restart their operations, they should ensure they can achieve operational excellence in the “new normal” and have trained staff to prepare and execute on the operational plans:

- Hotels may achieve operational readiness for reopening by having:
 - Obtained the applicable reopening license if required by local government
 - Developed a COVID-19 prevention plan including an action/checklist for infection prevention and a special cleaning and disinfection plan
 - Required staffing levels available to restart operations
 - Implemented protocols and guidelines for staff safety and health, including health checks for hotel staff if required by local legislation. If not required, hotel to issue and communicate a stay-home policy for anyone displaying any symptoms or an increased temperature as per World Health Organisation (WHO) guidelines
 - Aligned with local travel and transport partners
 - Reflected social distance in office layout and limiting the number of staff in common back-of-house areas
 - Ensure social distancing protocols and guidelines, and where possible, marked to clearly communicate to guests and staff
 - Integrated technologies to enable automation such as contactless payment where possible
 - Implemented protocols and guidelines for food safety in restaurants, cafes and kiosks relating to supply chain control, food handling and preparation, hygiene, digitization, queue management and deep cleaning
 - Evaluated innovations for cleanliness and disinfection with validation from expert bodies and governmental institutions, such as WHO, and share best practices
- Hotels should train staff to prepare and execute on operational plans by:
 - Creating and implementing staff protocols and guidelines, Code of Conduct or list of expected behaviour for Staff and operations
 - Retraining staff regarding infection control, social distancing and enhanced hygiene measures including hand washing, the use of masks and gloves as recommended by local health authorities or stricter if required by the hospitality company procedures
 - All training should be informed by the latest advice from public health authorities and/or WHO
 - Continuous monitoring of well-being of team members by leadership, encouraging them to following governmental and WHO guidelines



2. ENSURING A SAFE EXPERIENCE

As the hospitality industry and establishments work to ensure they deliver a safe experience for their staff and their guests through enhanced cleanliness and hygiene best practices, hotels should ensure they have:

- Implemented processes focused on enhanced sanitation, disinfection and deep cleaning practices as well as increase their cleaning/disinfection frequency.
 - Selected disinfecting products approved by health authorities
 - Revisited guidance to cleaning team for all areas of the hotel including guestrooms, washrooms, elevators, fitness clubs and common areas with a specific focus on high-frequency touch points. Extraneous items should be removed throughout the hotel
 - Provided guests with recommended elevator etiquette to ensure social distancing
 - Approved disinfecting products made available at sanitation stations to guests in the form of alcohol-based hand sanitiser as appropriate throughout the hotel based on high-traffic areas. Provide or make available for purchase additional individual disinfecting products for guests
- Implemented customer processes including guest information and social distancing:
 - Considered pre-arrival risk assessment questionnaire
 - Implemented guest health/temperature checks if required by legislation
 - Limited social interaction and possible queuing at reception
- Enhanced food safety and hygiene at restaurants by:
 - Avoiding guest handling of food at buffets
 - Cleaning regularly machines handled by guests
 - Offering room service as a solution ideally in a no-contact delivery method
 - Enhancing cleaning, including disinfecting tables immediately after guest has left
 - Implementing social distancing through table spacing and guest seating with suitable reinforcement
 - Considering minimising what is placed on guest tables and provide mono-packaged items if feasible
- Implemented processes focused on enhanced cleaning, disinfection and social distancing for meetings and events, including:
 - Implement social distancing for seating distribution and gathering size, utilising government guidance if available
 - Operate machines by staff members where possible
 - Increase cleaning and disinfection frequency
 - Create water/soft drinks protocols and guidelines whereby it is recommended for guests to travel with their own refillable water bottles in areas where there is safe drinking water
 - Implement food protocols and guidelines relating outsourced food

3. REBUILDING TRUST & CONFIDENCE

As the hospitality industry and establishments work to rebuild trust and confidence through transparency and communication with their guests, they should ensure they have:

- Clear, consistent, and enhanced communication with customers on new health & hygiene safety protocols via the organisation's channels, both digitally and physically at hotels. Guest facing/front office staff should be trained to answer questions
- Implement clear signage throughout the hotel to inform guests of the enhanced cleaning protocols, social distancing, and recommendations
- Shared a recommended guest code of conduct on the basis of advice from health authorities which may include the wearing of face masks, guidance on hand hygiene and social distancing

4. IMPLEMENTING ENABLING POLICIES

As the hospitality industry and establishments work to recover, it is essential that enabling policies be implemented at the governmental level. The hospitality industry and establishments call on governments to:

- Work collaboratively with industry and other governments as new rules for cross-border travel are developed
- Provide financial relief to the sector through the reduction of taxes, fees and charges to stimulate demand
- Create incentives and provide direct support to boost stay in hotels as well as offering tax incentives
- Enhance destination promotion to boost demand both domestically and internationally



CONTACT

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ABOUT WORLD TRAVEL & TOURISM COUNCIL

WTTC promotes sustainable growth for the sector, working with governments and international institutions to create jobs, to drive exports, and to generate prosperity. Council Members are the Chairs, Presidents, and Chief Executives of the world's leading private sector Travel & Tourism businesses.

WTTC works to raise awareness of Travel & Tourism as one of the world's largest industries, supporting over 330 million jobs and generating 10.3% of global GDP in 2019.

To download reports or data, please visit www.wttc.org



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